

Consolidated Financial Statements

(1) Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2023	As of March 31, 2024
Assets		
Current assets		
Cash and deposits	14,865	13,836
Notes receivable - trade	906	493
Accounts receivable - trade	6,985	7,809
Electronically recorded monetary claims - operating	2,582	3,137
Merchandise and finished goods	2,685	3,351
Work in process	4,909	5,035
Raw materials and supplies	2,299	3,670
Other	199	1,313
Allowance for doubtful accounts	△160	△11
Total current assets	35,274	38,636
Non-current assets		
Property, plant and equipment		
Buildings and structures	16,367	24,635
Accumulated depreciation	△10,716	△11,230
Buildings and structures, net	5,651	13,405
Machinery, equipment and vehicles	11,421	12,173
Accumulated depreciation	△9,926	△10,055
Machinery, equipment and vehicles, net	1,495	2,117
Tools, furniture and fixtures	4,864	5,171
Accumulated depreciation	△4,409	△4,536
Tools, furniture and fixtures, net	455	635
Land	7,299	7,342
Construction in progress	4,644	416
Other	71	118
Accumulated depreciation	△53	△69
Other, net	17	48
Total property, plant and equipment	19,562	23,965
Intangible assets		
Software	214	168
Goodwill	79	57
Other	218	388
Total intangible assets	512	613
Investments and other assets		
Investment securities	13,284	16,170
Retirement benefit asset	1,406	1,687
Other	937	942
Allowance for doubtful accounts	△0	△0
Total investments and other assets	15,628	18,800
Total non-current assets	35,703	43,380
Total assets	70,977	82,017

(Millions of yen)

	As of March 31, 2023	As of March 31, 2024
Liabilities		
Current liabilities		
Notes and accounts payable - trade	3,152	3,709
Electronically recorded obligations - operating	2,182	2,018
Income taxes payable	509	308
Contract liabilities	3,456	3,788
Provision for product warranties	259	97
Provision for loss on orders received	56	211
Provision for bonuses	832	796
Other	1,457	1,953
Total current liabilities	11,907	12,884
Non-current liabilities		
Bonds payable	—	4,000
Long-term borrowings	—	1,000
Deferred tax liabilities	2,532	3,534
Retirement benefit liability	148	193
Other	86	103
Total non-current liabilities	2,767	8,831
Total liabilities	14,675	21,715
Net assets		
Shareholders' equity		
Share capital	4,150	4,150
Capital surplus	8,818	8,820
Retained earnings	40,501	41,983
Treasury shares	△3,923	△3,892
Total shareholders' equity	49,546	51,061
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	6,022	8,144
Deferred gains or losses on hedges	△1	△30
Foreign currency translation adjustment	319	598
Remeasurements of defined benefit plans	267	211
Total accumulated other comprehensive income	6,609	8,922
Non-controlling interests	146	317
Total net assets	56,302	60,301
Total liabilities and net assets	70,977	82,017

(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

(Consolidated Statements of Income)

(Millions of yen)

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Net sales	34,074	34,180
Cost of sales	26,364	25,876
Gross profit	7,710	8,304
Selling, general and administrative expenses	5,798	5,847
Operating profit	1,912	2,457
Non-operating income		
Interest income	10	16
Dividend income	378	395
Share of profit of entities accounted for using equity method	40	29
Foreign exchange gains	47	29
Other	41	36
Total non-operating income	517	507
Non-operating expenses		
Interest expenses	1	3
Bond issuance costs	—	30
Loss on sale of notes receivable - trade	1	0
Maintenance of inactive non-current asset	32	32
Other	2	1
Total non-operating expenses	37	68
Ordinary profit	2,392	2,896
Extraordinary income		
Gain on sale of non-current assets	0	3
Gain on sale of investment securities	554	719
Total extraordinary income	555	722
Extraordinary losses		
Loss on sale and retirement of non-current assets	71	66
Plant transfer cost and other	—	168
Plant rebuilding expense	—	112
Disaster related expenses	—	10
Expenses for commemorative ceremony of the eightieth anniversary	35	—
Total extraordinary losses	107	357
Profit before income taxes	2,840	3,261
Income taxes - current	835	694
Income taxes - deferred	△48	94
Total income taxes	786	789
Profit	2,053	2,472
Profit attributable to non-controlling interests	12	51
Profit attributable to owners of parent	2,040	2,420

(Consolidated Statements of Comprehensive Income)

(Millions of yen)

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Profit	2,053	2,472
Other comprehensive income		
Valuation difference on available-for-sale securities	587	2,126
Deferred gains or losses on hedges	20	△29
Foreign currency translation adjustment	117	234
Remeasurements of defined benefit plans, net of tax	106	△56
Share of other comprehensive income of entities accounted for using equity method	△5	△10
Total other comprehensive income	826	2,263
Comprehensive income	2,880	4,736
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,867	4,679
Comprehensive income attributable to non-controlling interests	13	56

(3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2023

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,150	8,818	39,446	△3,957	48,457
Changes during period					
Dividends of surplus			△985		△985
Profit attributable to owners of parent			2,040		2,040
Purchase of treasury shares				△0	△0
Disposal of treasury shares		△0		34	33
Change in scope of consolidation			—		—
Net changes in items other than shareholders' equity					
Total changes during period	—	△0	1,055	34	1,088
Balance at end of period	4,150	8,818	40,501	△3,923	49,546

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	5,435	△22	208	161	5,783	137	54,378
Changes during period							
Dividends of surplus							△985
Profit attributable to owners of parent							2,040
Purchase of treasury shares							△0
Disposal of treasury shares							33
Change in scope of consolidation			—		—	—	—
Net changes in items other than shareholders' equity	587	20	111	106	826	8	835
Total changes during period	587	20	111	106	826	8	1,923
Balance at end of period	6,022	△1	319	267	6,609	146	56,302

Fiscal year ended March 31, 2024

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,150	8,818	40,501	△3,923	49,546
Changes during period					
Dividends of surplus			△1,127		△1,127
Profit attributable to owners of parent			2,420		2,420
Purchase of treasury shares				△0	△0
Disposal of treasury shares		1		31	32
Change in scope of consolidation			189		189
Net changes in items other than shareholders' equity					
Total changes during period	—	1	1,481	30	1,514
Balance at end of period	4,150	8,820	41,983	△3,892	51,061

	Accumulated other comprehensive income					Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	6,022	△1	319	267	6,609	146	56,302
Changes during period							
Dividends of surplus							△1,127
Profit attributable to owners of parent							2,420
Purchase of treasury shares							△0
Disposal of treasury shares							32
Change in scope of consolidation			54		54	103	346
Net changes in items other than shareholders' equity	2,121	△29	223	△56	2,258	68	2,326
Total changes during period	2,121	△29	278	△56	2,313	171	3,999
Balance at end of period	8,144	△30	598	211	8,922	317	60,301

(4) Consolidated Statements of Cash Flows

(Millions of yen)

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Cash flows from operating activities		
Profit before income taxes	2,840	3,261
Depreciation	1,045	1,259
Amortization of goodwill	22	22
Increase (decrease) in allowance for doubtful accounts	150	△149
Increase (decrease) in provision for product warranties	135	△161
Increase (decrease) in provision for loss on orders received	△37	155
Increase (decrease) in provision for bonuses	108	△37
Decrease (increase) in retirement benefit asset	△223	△362
Increase (decrease) in retirement benefit liability	15	19
Interest and dividend income	△388	△412
Interest expenses	1	3
Bond issuance costs	—	30
Foreign exchange losses (gains)	△53	△58
Share of loss (profit) of entities accounted for using equity method	△40	△29
Loss (gain) on sale of investment securities	△554	△719
Loss (gain) on sale and retirement of non-current assets	70	63
Plant transfer cost and other	—	168
Plant rebuilding expense	—	112
Disaster related expenses	—	10
Expenses for commemorative ceremony of the eightieth anniversary	35	—
Decrease (increase) in trade receivables	△1,154	△866
Decrease (increase) in inventories	△1,467	△2,034
Increase (decrease) in trade payables	286	385
Increase (decrease) in contract liabilities	663	261
Increase (decrease) in accrued consumption taxes	154	△712
Decrease (increase) in accounts receivable - other	△25	7
Other, net	322	5
Subtotal	1,906	222
Interest and dividends received	388	413
Interest paid	△1	△2
Plant transfer cost and other paid	—	△154
Plant rebuilding expense paid	—	△1
Disaster related expenses paid	—	△10
Income taxes refund (paid)	△808	△928
Net cash provided by (used in) operating activities	1,485	△461

(Millions of yen)

	Fiscal year ended March 31, 2023	Fiscal year ended March 31, 2024
Cash flows from investing activities		
Payments into time deposits	△95	△85
Proceeds from withdrawal of time deposits	195	99
Payments into long-term time deposits	△10	△0
Proceeds from long-term time deposits	1,010	902
Purchase of non-current assets	△4,978	△5,664
Proceeds from sale of non-current assets	0	12
Purchase of investment securities	△4	△4
Proceeds from sale of investment securities	1,065	919
Decrease (increase) in short-term loans receivable	—	△0
Purchase of insurance funds	△9	△49
Proceeds from cancellation of insurance funds	12	44
Other, net	1	3
Net cash provided by (used in) investing activities	△2,812	△3,822
Cash flows from financing activities		
Proceeds from long-term borrowings	—	1,000
Repayments of long-term borrowings	△3	△2
Proceeds from issuance of bonds	—	3,969
Repayments of lease liabilities	△10	△10
Purchase of treasury shares	△0	△0
Dividends paid	△983	△1,123
Dividends paid to non-controlling interests	△4	△4
Net cash provided by (used in) financing activities	△1,001	3,828
Effect of exchange rate change on cash and cash equivalents	58	102
Net increase (decrease) in cash and cash equivalents	△2,270	△351
Cash and cash equivalents at beginning of period	16,141	13,871
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	—	227
Cash and cash equivalents at end of period	13,871	13,746